Craigieburn Restricted Retail / Showroom Precinct Demand Analysis

Draft Report – 1 December 2010

Growth Areas Authority



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1 Introduction

1.1 Purpose

The Growth Areas Authority (GAA) is in the early stages of scoping the preparation of Precinct Structure Plans (PSPs) in Craigieburn and surrounds. As part of this process, the GAA seeks to understand the potential for establishing a restricted retail / showroom precinct along the Hume Highway corridor in Craigieburn to 'kick start' investment and development in the area. This will require an understanding of supply and demand for the subject use in a regional context.

The purpose of the project (as noted in the project brief) is to provide advice on:

- The demand for restricted retail/showroom uses within the locality, noting that there is some bulky goods proposed within the Craigieburn Town Centre.
- The suitability of the site for restricted retail in terms of access to population, frontage etc.
- The extent of restricted retail/showroom uses which could be supported within this PSP.

1.2 Definitions

The focus of this study is on restricted retail and showroom uses. For the purpose of this project, these are defined as follows.

'Restricted Retail Premises' in Victorian Planning Provisions (VPPs) is defined as "Land used to sell or hire: a) automotive parts and accessories; b) camping equipment; c) electric light fittings; d) equestrian supplies; e) floor and window coverings; f) furniture, bedding, furnishings, fabric and manchester; g) household appliances, household electrical goods and home entertainment goods; h) party supplies; i) swimming pools; or j) office equipment and supplies." These uses are more generally referred to as bulky goods retail.

A further description of the uses is provided by the Bulky Goods Retailers Association, which defines bulky goods as "large items in terms of size, shape and weight". The retailers generally sell "homemaker products including furniture, electrical, furnishings, bedding, building materials, household fixtures, and fittings … Examples of bulky goods store brands include Freedom Furniture, Beacon Lighting, Spotlight, Supercheap Auto, The Good Guys, Fantastic Furniture, Barbeques Galore, Harvey Norman, Forty Winks, OZ Design Furniture and Bunnings".

A showroom is a type of building that accommodates a number of the above-mentioned land uses. Showrooms typically have glazed frontages to enable customers to view products on display, such as furniture, motor vehicles and related products. Showrooms can provide a high amenity frontage to streets if designed well.



1.3 Study Area

The proposed location for restricted retail / showroom uses is indicatively shown in Figure 1 below. The Study Area is land generally along:

- Land to the east of the Hume Highway frontage between Craigieburn Road and Mount Ridley and Summerhill Roads; and
- Land on both east and west frontages of Hume Freeway between Mount Ridley and Summerhill Roads and Donnybrook Road.

A Bunnings store has recently been constructed near the junction of Amaroo Road and Hume Highway.

Figure 1 - Study Area



1.4 Report Structure

This report is structured as follows.

Section 2 provides an overview of the **activity centre context** within which restricted retail and showroom planning can take place. This explores the distribution of centres and the theory behind activity centre planning.

Section 3 provides an overall **demand estimate for restricted retail and showroom uses**. An indicative catchment area is identified for the Study Area and spending and supportable floorspace estimates are provided. A number of share or apportionment scenarios are provided for the Study Area.

Section 4 provides a broad **site analysis** and provides guidance on possible land use and design solutions for the area. The focus of the analysis is on access and exposure characteristics of the study area.

Section 5 presents a summary of the **findings** of the report.



2 Activity Centre Context

2.1 Retail Systems

Retail Hierarchies

Retail activities are generally arranged in a hierarchy of centres. The hierarchy describes levels in the retail network whereby there are a small number of 'large' centres and a larger number of 'smaller' centres.

Retail and other land uses agglomerate in centres within the hierarchy depending on their catchment characteristics and their capacity to pay rent. A catchment is an area from which a shop or centre draws its regular customers.

Centres in the retail hierarchy are generally 'anchored' by a major retail business or group of major businesses. A retail anchor has significant customer drawing power (or retail gravity) upon which regular trips are generated. Specialty stores and other businesses and services are able to locate near retail anchors to attract customers. On that basis, the typical retail hierarchy is defined by the retail anchor businesses, upon which other smaller businesses agglomerate.

The lowest level of the hierarchy is a cluster of local shops that offer convenience retail and related services. The next level up is a supermarket based neighbourhood centre, which would generally offer daily and weekly convenience shopping services. From that level, sub-regional and regional centres define the network.

Bulky Goods

Bulky goods stores consume large floorplates and sites and generally achieve a lower turnover per unit area of floorspace compared with core retail services. The trend has been for modern bulky goods retailers to develop cost-effective buildings at highly visible road locations on sites with ample car parking.

Hume City Council's Retail Strategy¹ explored options for the management of bulky goods recognising the land extensive nature of the activity and the trend to provide the use both within designated activity centres in some situations and outside designated activity centres in other situations (usually along main roads).

That strategy recommended that a hierarchy for bulky goods retailing be developed that addresses different typologies in different ways, as follows:

1. Large-scale and low density bulky goods - A number of regional-scale specialised bulky goods centres are established to service regional catchments, similar to the function of the Nunawading homemaker cluster in eastern Melbourne;

¹ SGS Economics and Planning for Hume City Council, Hume City Retail Strategy, Final Report - 18 September 2009 (Version 2).



- 2. Lower-scale and / or high density bulky goods This form of bulky goods can be accommodated in designated activity centres in addition to the above, but only where the activity is integrated in higher density formats; and
- 3. The general dispersal of bulky goods in other locations is prohibited unless it can be proven that there is insufficient capacity in the bulky goods hierarchy.

This approach was recommended to respond to the characteristics of this business type as follows:

- Bulky goods shopping is an infrequent and generally high cost shopping activity, and as such consumers are generally prepared to travel longer distances for such items;
- A significant concentration of bulky goods retailers in the one specialised centre can provide consumers from a wider regional catchment the opportunity to visit one location for comparison shopping;
- Clustering bulky goods in a specialised centre provides the opportunity to provide integrated road and public transport services and shared car parking solutions; and
- Land in core activity centres is released for higher density and higher value land uses if large scale and low density bulky goods is located in specialised centres. The land take of bulky goods can be extensive and job density low, and as such the activity is often not perfectly suited for a mixed use centre that focuses on high density urban forms including food and convenience retailing, personal and business services, high density housing and public transport activation.

Planning Directions

The State Government's Retail Policy Review Discussion Paper proposes to exclude Restricted Retail (or bulky goods) from industrial zones, meaning that land specifically zoned for the purpose would need to be provided. The Bulky Goods Retailers Association has expressed concern at that proposal because it has the view that insufficient land has been provided for the sector in the past, and that implementation of such a proposal must be accompanied with a clear and appropriate land release strategy.

2.2 Activity Centre Structure

The activity centre system in the vicinity of the Study Area is summarised in Figure 2 below. This focuses on Major Activity Centres and above.

Figure 2 shows the Study Area in context of existing activity centres and proposed activity centres as noted in the Hume's Retail Strategy.

Three regional-scale specialised bulky goods centres were proposed by the Hume Retail Strategy for the Hume growth corridor, these being:

- Generally near Campbellfield, along Hume Highway and Mahoneys Road (shown as a red asterisk);
- At Melbourne Airport (shown as a red asterisk); and
- At a centre in the Craigieburn region at a location to be identified.



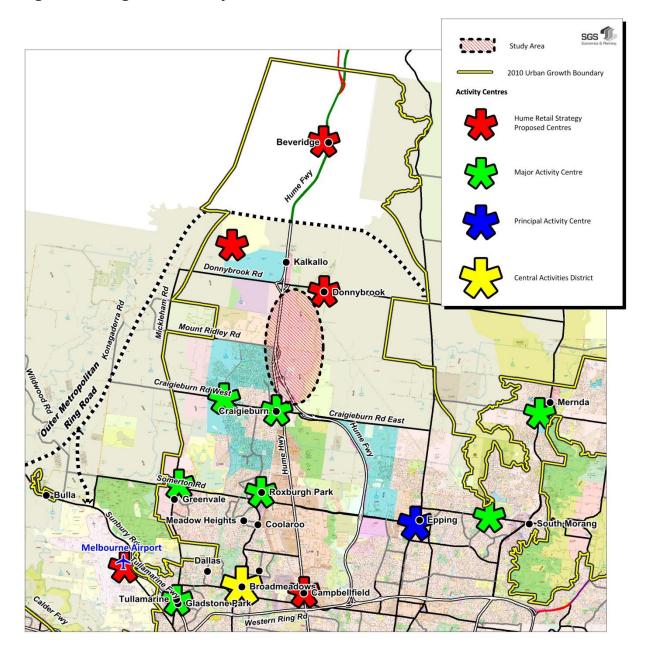


Figure 2 – Regional Activity Centre Structure



2.3 Summary

Bulky goods stores consume large floorplates and sites and as such the trend has been for modern bulky goods retailers to develop cost-effective buildings at highly visible road locations on sites with ample car parking.

Hume's Retail Strategy proposes that a hierarchy for bulky goods retailing be developed as follows:

- 1. Large-scale and low density bulky goods A number of regional-scale specialised bulky goods centres are established to service regional catchments, similar to the function of the Nunawading homemaker cluster in eastern Melbourne;
- 2. Lower-scale and / or high density bulky goods This form of bulky goods can be accommodated in designated activity centres in addition to the above, but only where the activity is integrated in higher density formats; and
- 3. The general dispersal of bulky goods in other locations is prohibited unless it can be proven that there is insufficient capacity in the bulky goods hierarchy.

The Study Area is well positioned to perform the role of a Craigieburn region specialised bulky goods centre.

An appropriate zoning (e.g. Business 4) will need to be provided to facilitate this outcome consistent with the State's Retail Policy Review.



3 Demand Estimate

3.1 Catchment

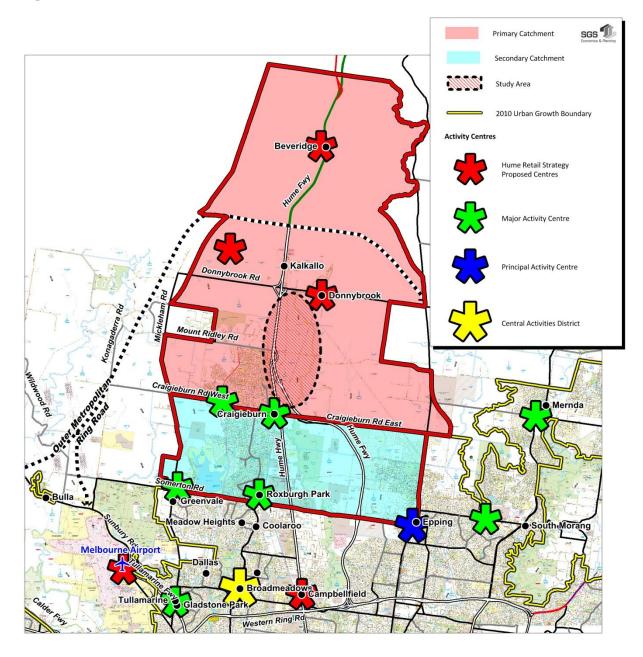
The catchment for the Study Area as a specialised and regional-scale bulky goods centre is shown in Figure 3 below. This is assessed as a reasonable future catchment based on:

- The position of the Urban Growth Boundary;
- The existing and potential future network of activity centres in the region;
- The existing and potential future road network in the region; and
- The propensity for households that live on the urban fringe to shop in large centres that are located towards the city centre (i.e. inbound shopping movements).

It is assessed that the Primary Trade Area of such a centre is the area generally north of Craigieburn Road (within the Urban Growth Boundary). A Secondary Trade Area is the area generally between Craigieburn Road and Somerton Road. In the southern part of the region, an existing network of bulky goods activities is reasonably well established, and this network is expected to grow in the future.



Figure 3 - Catchment Area





3.2 Population

Trade Area population and dwelling estimates are shown in Figure 4 below. This shows that the Trade Area as a whole had around 41,600 residents in 2006 and this is expected to increase to around 304,000 residents at full development.

Figure 4 - Population and Dwelling Estimates

| | | 2006 DATA | • | FULL DEVELOPMENT ESTIMATE | | | |
|---|------------|--------------------------|-----|---------------------------|-----------|-----|--|
| | Population | Population Dwellings PPD | | | Dwellings | PPD | |
| | | | | | | | |
| Primary Trade Area - UGB V3 Addition (1) | 730 | 274 | 2.7 | 125,000 | 45,000 | 2.8 | |
| Primary Trade Area - UGB V2 (2) | 11,430 | 3,863 | 3.0 | 64,620 | 24,000 | 2.7 | |
| Total Primary Trade Area | 12,160 | 4,137 | 2.9 | 189,620 | 69,000 | 2.7 | |
| | | | | | | | |
| Secondary Trade Area - Hume Component (3) | 28,370 | 8,895 | 3.2 | 78,960 | 27,811 | 2.8 | |
| Secondary Trade Area - Whittlesea Component (4) | 1050 | 793 | 1.3 | 35478 | 12,671 | 2.8 | |
| Total Secondary Trade Area | 29,420 | 9,688 | 3.0 | 114,438 | 40,482 | 2.8 | |
| | | | | | | | |
| Total Trade Area | 41,580 | 13,825 | 3.0 | 304,058 | 109,482 | 2.8 | |

Sources:

- (1), (2), (3) and (4) 2006 = derived from ABS Census 2006
- (1) Full Development = mid point of range provided by GAA
- (2) Full Development = SGS estimate from Hume Retail Strategy
- (3) Full Development = SGS estimate from Hume Retail Strategy
- (4) Full Development = SGS estimate

For the purpose of this assignment, it is assumed that full development is achieved at 2046. This is an assumption.

In terms of timing of development and population growth, it is further assumed that growth occurs in a straight line fashion between 2006 and 2046. Development is unlikely to take this pattern in reality however for the purposes of this indicative assessment this assumption is used to provide a simple guide to the timing of demand. Figure 5 below shows the results of this assumption.

Figure 5 – Assumed Growth Pattern to 2046

| | Primary T | rade Area | Secondary | Trade Area | Total Tra | ade Area |
|------|------------|-----------|------------|------------|------------|-----------|
| Year | Population | Dwellings | Population | Dwellings | Population | Dwellings |
| 2006 | 12,160 | 4,137 | 29,420 | 9,688 | 41,580 | 13,825 |
| 2007 | 16,597 | 5,758 | 31,545 | 10,458 | 48,142 | 16,216 |
| 2008 | 21,033 | 7,380 | 33,671 | 11,227 | 54,704 | 18,607 |
| 2009 | 25,470 | 9,002 | 35,796 | 11,997 | 61,266 | 20,999 |
| 2010 | 29,906 | 10,623 | 37,922 | 12,767 | 67,828 | 23,390 |
| 2011 | 34,343 | 12,245 | 40,047 | 13,537 | 74,390 | 25,782 |
| 2012 | 38,779 | 13,866 | 42,173 | 14,307 | 80,952 | 28,173 |
| 2013 | 43,216 | 15,488 | 44,298 | 15,077 | 87,514 | 30,565 |
| 2014 | 47,652 | 17,109 | 46,424 | 15,846 | 94,076 | 32,956 |
| 2015 | 52,089 | 18,731 | 48,549 | 16,616 | 100,638 | 35,347 |
| 2016 | 56,525 | 20,353 | 50,675 | 17,386 | 107,200 | 37,739 |
| 2017 | 60,962 | 21,974 | 52,800 | 18,156 | 113,761 | 40,130 |
| 2018 | 65,398 | 23,596 | 54,925 | 18,926 | 120,323 | 42,522 |
| 2019 | 69,835 | 25,217 | 57,051 | 19,696 | 126,885 | 44,913 |
| 2020 | 74,271 | 26,839 | 59,176 | 20,466 | 133,447 | 47,305 |
| 2021 | 78,708 | 28,461 | 61,302 | 21,235 | 140,009 | 49,696 |
| 2022 | 83,144 | 30,082 | 63,427 | 22,005 | 146,571 | 52,087 |
| 2023 | 87,581 | 31,704 | 65,553 | 22,775 | 153,133 | 54,479 |
| 2024 | 92,017 | 33,325 | 67,678 | 23,545 | 159,695 | 56,870 |
| 2025 | 96,454 | 34,947 | 69,804 | 24,315 | 166,257 | 59,262 |
| 2026 | 100,890 | 36,568 | 71,929 | 25,085 | 172,819 | 61,653 |
| 2027 | 105,327 | 38,190 | 74,054 | 25,854 | 179,381 | 64,044 |
| 2028 | 109,763 | 39,812 | 76,180 | 26,624 | 185,943 | 66,436 |
| 2029 | 114,200 | 41,433 | 78,305 | 27,394 | 192,505 | 68,827 |
| 2030 | 118,636 | 43,055 | 80,431 | 28,164 | 199,067 | 71,219 |
| 2031 | 123,073 | 44,676 | 82,556 | 28,934 | 205,629 | 73,610 |
| 2032 | 127,509 | 46,298 | 84,682 | 29,704 | 212,191 | 76,002 |
| 2033 | 131,946 | 47,919 | 86,807 | 30,474 | 218,753 | 78,393 |
| 2034 | 136,382 | 49,541 | 88,933 | 31,243 | 225,315 | 80,784 |
| 2035 | 140,819 | 51,163 | 91,058 | 32,013 | 231,877 | 83,176 |
| 2036 | 145,255 | 52,784 | 93,183 | 32,783 | 238,439 | 85,567 |
| 2037 | 149,692 | 54,406 | 95,309 | 33,553 | 245,000 | 87,959 |
| 2038 | 154,128 | 56,027 | 97,434 | 34,323 | 251,562 | 90,350 |
| 2039 | 158,565 | 57,649 | 99,560 | 35,093 | 258,124 | 92,742 |
| 2040 | 163,001 | 59,271 | 101,685 | 35,862 | 264,686 | 95,133 |
| 2041 | 167,438 | 60,892 | 103,811 | 36,632 | 271,248 | 97,524 |
| 2042 | 171,874 | 62,514 | 105,936 | 37,402 | 277,810 | 99,916 |
| 2043 | 176,311 | 64,135 | 108,062 | 38,172 | 284,372 | 102,307 |
| 2044 | 180,747 | 65,757 | 110,187 | 38,942 | 290,934 | 104,699 |
| 2045 | 185,184 | 67,378 | 112,313 | 39,712 | 297,496 | 107,090 |
| 2046 | 189,620 | 69,000 | 114,438 | 40,482 | 304,058 | 109,482 |

3.3 Retail Spending Per Capita

To estimate the changing patterns of retail spending, regression analysis was performed on retail turnover data from 1983 as published in the ABS Retail Trade publication (8501.0). This enabled an estimate of how real growth in state expenditure per capita has changed over time and is likely to change in the future. An overview of the projected retail expenditure per capita results is shown in Figure 6 below.

Figure 6 - Victoria State Retail Expenditure Per Capita (2010\$)

| | 2010 | 2011 | 2016 | 2021 | 2026 | 2031+ |
|--------------------------|----------|----------|----------|----------|----------|----------|
| Food | \$4,114 | \$4,251 | \$4,563 | \$4,899 | \$5,128 | \$5,367 |
| Clothing | \$2,005 | \$2,087 | \$2,185 | \$2,287 | \$2,373 | \$2,464 |
| Household goods | \$3,182 | \$3,246 | \$3,439 | \$3,643 | \$3,851 | \$4,071 |
| Other retail | \$2,295 | \$2,254 | \$2,627 | \$3,061 | \$3,297 | \$3,552 |
| Hospitality and services | \$1,383 | \$1,283 | \$1,304 | \$1,325 | \$1,395 | \$1,469 |
| Total | \$12,979 | \$13,121 | \$14,118 | \$15,215 | \$16,044 | \$16,923 |

Source: SGS estimate derived from ABS Retail Trade Publication (8501.0)

From the above list of commodity groups, 'household goods' approximates to restricted retailing or bulky goods. This commodity group includes Furniture Retailing, Floor Coverings Retailing, Electrical, Electronic and Gas Appliances, Hardware and Building Supplies Retailing, Garden Supplies Retailing, Sport and Camping Equipment Retailing and Marine Equipment Retailing.

3.4 Total Household Goods Expenditure and Floorspace

The household goods expenditure figures shown above from 2010 to 2031 are applied to the population estimates shown in Figure 5 to estimate total expenditure generation from the Trade Area. It should be noted that the spending data is assumed to remain constant in real terms from 2031 due to no alternative data being available from that point. The results are shown in Figure 7 below.

This shows that Total Trade Area spending on household goods is expected to increase from around \$215.8m in 2010 to around \$1,237.8m in 2046. This represents expenditure from the Trade Area residents and not necessarily capture by Trade Area businesses.

Figure 7 also shows the level of household goods floorspace this level of expenditure will support over time, based on a 2010 retail turnover density (RTD) of \$3,404 / sqm (and inflated in line with real expenditure inflation). This RTD is an estimate prepared by SGS for Victoria.

This shows that, in 2010, the population in the Trade Area supports about 63,400 sqm of household goods space across the retail economy. Based on the estimates shown in this report, this figure is expected to increase to about 284,300 sqm in 2046.

Figure 7 - Household Goods Expenditure and Floorspace (2010\$)

| | | Primary T | rade Area | Secondary | Trade Area | Total Tra | ide Area |
|------|----------|---------------|------------|---------------|------------|-----------------|------------|
| | HHG RTD | HHG | | HHG | | HHG | |
| Year | (\$/sqm) | Expenditure | Floorspace | Expenditure | Floorspace | Expenditure | Floorspace |
| 2010 | \$3,403 | \$95,160,892 | 27,964 | \$120,667,168 | 35,459 | \$215,828,060 | 63,423 |
| 2011 | \$3,471 | \$111,475,755 | 32,112 | \$129,993,374 | 37,446 | \$241,469,129 | 69,559 |
| 2012 | \$3,513 | \$127,373,503 | 36,261 | \$138,520,450 | 39,434 | \$265,893,954 | 75,694 |
| 2013 | \$3,554 | \$143,613,750 | 40,409 | \$147,211,612 | 41,421 | \$290,825,362 | 81,830 |
| 2014 | \$3,595 | \$160,196,494 | 44,557 | \$156,066,858 | 43,409 | \$316,263,352 | 87,966 |
| 2015 | \$3,637 | \$177,121,735 | 48,706 | \$165,086,190 | 45,396 | \$342,207,925 | 94,102 |
| 2016 | \$3,678 | \$194,389,475 | 52,854 | \$174,269,606 | 47,384 | \$368,659,081 | 100,238 |
| 2017 | \$3,721 | \$212,133,828 | 57,002 | \$183,733,266 | 49,371 | \$395,867,094 | 106,373 |
| 2018 | \$3,765 | \$230,240,199 | 61,151 | \$193,370,363 | 51,358 | \$423,610,562 | 112,509 |
| 2019 | \$3,809 | \$248,708,588 | 65,299 | \$203,180,897 | 53,346 | \$451,889,485 | 118,645 |
| 2020 | \$3,852 | \$267,538,996 | 69,448 | \$213,164,868 | 55,333 | \$480,703,864 | 124,781 |
| 2021 | \$3,896 | \$286,731,423 | 73,596 | \$223,322,275 | 57,321 | \$510,053,698 | 130,917 |
| 2022 | \$3,941 | \$306,352,382 | 77,744 | \$233,703,861 | 59,308 | \$540,056,244 | 137,052 |
| 2023 | \$3,985 | \$326,342,459 | 81,893 | \$244,262,284 | 61,295 | \$570,604,744 | 143,188 |
| 2024 | \$4,029 | \$346,701,653 | 86,041 | \$254,997,545 | 63,283 | \$601,699,198 | 149,324 |
| 2025 | \$4,074 | \$367,429,963 | 90,190 | \$265,909,643 | 65,270 | \$633,339,606 | 155,460 |
| 2026 | \$4,118 | \$388,527,390 | 94,338 | \$276,998,579 | 67,258 | \$665,525,969 | 161,596 |
| 2027 | \$4,166 | \$410,246,718 | 98,486 | \$288,442,083 | 69,245 | \$698,688,800 | 167,731 |
| 2028 | \$4,213 | \$432,356,457 | 102,635 | \$300,072,626 | 71,233 | \$732,429,083 | 173,867 |
| 2029 | \$4,260 | \$454,856,609 | 106,783 | \$311,890,209 | 73,220 | \$766,746,818 | 180,003 |
| 2030 | \$4,307 | \$477,747,172 | 110,931 | \$323,894,832 | 75,207 | \$801,642,004 | 186,139 |
| 2031 | \$4,354 | \$501,028,148 | 115,080 | \$336,086,494 | 77,195 | \$837,114,641 | 192,275 |
| 2032 | \$4,354 | \$519,089,139 | 119,228 | \$344,739,201 | 79,182 | \$863,828,340 | 198,410 |
| 2033 | \$4,354 | \$537,150,131 | 123,377 | \$353,391,908 | 81,170 | \$890,542,038 | 204,546 |
| 2034 | \$4,354 | \$555,211,122 | 127,525 | \$362,044,615 | 83,157 | \$917,255,737 | 210,682 |
| 2035 | \$4,354 | \$573,272,114 | 131,673 | \$370,697,322 | 85,144 | \$943,969,435 | 216,818 |
| 2036 | \$4,354 | \$591,333,105 | 135,822 | \$379,350,029 | 87,132 | \$970,683,134 | 222,954 |
| 2037 | \$4,354 | \$609,394,097 | 139,970 | \$388,002,735 | 89,119 | \$997,396,832 | 229,089 |
| 2038 | \$4,354 | \$627,455,088 | 144,119 | \$396,655,442 | 91,107 | \$1,024,110,530 | 235,225 |
| 2039 | \$4,354 | \$645,516,080 | 148,267 | \$405,308,149 | 93,094 | \$1,050,824,229 | 241,361 |
| 2040 | \$4,354 | \$663,577,071 | 152,415 | \$413,960,856 | 95,082 | \$1,077,537,927 | 247,497 |
| 2041 | \$4,354 | \$681,638,063 | 156,564 | \$422,613,563 | 97,069 | \$1,104,251,626 | 253,633 |
| 2042 | \$4,354 | \$699,699,054 | 160,712 | \$431,266,270 | 99,056 | \$1,130,965,324 | 259,768 |
| 2043 | \$4,354 | \$717,760,046 | 164,860 | \$439,918,977 | 101,044 | \$1,157,679,023 | 265,904 |
| 2044 | \$4,354 | \$735,821,037 | 169,009 | \$448,571,684 | 103,031 | \$1,184,392,721 | 272,040 |
| 2045 | \$4,354 | \$753,882,029 | 173,157 | \$457,224,391 | 105,019 | \$1,211,106,420 | 278,176 |
| 2046 | \$4,354 | \$771,943,020 | 177,306 | \$465,877,098 | 107,006 | \$1,237,820,118 | 284,312 |

3.5 **Expenditure Capture**

The next question is what level of this expenditure and space can reasonable be captured in the Study Area based on the competitive context.

For the purpose of this assignment, it is assumed that the long term capture of household goods expenditure in region will grow to 90% (in net terms). This makes a 10% escape expenditure allowance at full development in order to recognise the outer urban position of the area and role of central metropolitan centres.

Primary Trade Area Capture

Of this level of possible expenditure capture, the next question is what share will be captured in the Study Area. There is no precise way of estimating this because it will depend on the number of centres in the area and the attractiveness of those centres to the market. It is the view here that a reasonable range for the Study Area will be somewhere between a one-sixth share and one-third share (as an upper estimate). The one-sixth share is simply based on the Study Area being one of six major centres proposed for the Primary Trade Area. The one-third share is an assumption. This assumes the Study Area is established as a region-scale centre for the activity and the residual two-thirds is distributed to the other five major centres planned for the Primary Trade Area.

Secondary Trade Area Capture

For the Secondary Trade Area, a lower capture by the Study Area is assumed. The range is assumed to be between a one-twelfth share (based on there being 12 major centres south of the Study Area in the region) and a one-eighth share (which is an assumption).

Figure 8 - Study Area Expenditure Capture Scenarios

| | Regional Retention | Study Area S | Share Scenario |
|----------------------|--------------------|--------------|----------------|
| Primary Trade Area | 90.0% | 16.7% | 15.0% |
| Friinary Trade Area | 90.076 | 33.3% | 30.0% |
| Secondary Trade Area | 90.0% | 8.3% | 7.5% |
| Secondary Trade Area | 90.0% | 12.5% | 11.3% |

3.6 Household Goods Floorspace Estimates for Study Area

Applying the share scenarios shown above to the total floorspace generation estimates (from the Trade Areas) yields the floorspace figures shown in Figure 9 below. This suggests that the Study Area could be positioned to capture (at full development of the Trade Areas) between about 35,000 sqm and 65,000 sqm of household goods floorspace.

This equates to between about 11.7 hectares and 21.7 hectares of land for business purposes assuming the floorspace to site area ratio is 30%.

It should be noted that the share estimates are held constant over time including from 2010 in this indicative analysis. This is a very course estimate for this purpose and as such the timing of demand should be interpreted with caution.

Figure 9 - Household Goods Floorspace Estimates for Study Area

| | Pr | imary Trade Ar | ea | Sec | ondary Trade A | Area | Study Area sqm | | |
|------|------------|----------------|---------------|---------------------------|----------------|--------|----------------|---------------|--|
| | | Study Area S | hare Scenario | Study Area Share Scenario | | | | | |
| | PTA | | | STA | | | | | |
| Year | Floorspace | 15.0% | 30.0% | Floorspace | 7.5% | 11.3% | Low Estimate | High Estimate | |
| 2010 | 27,964 | 4,195 | 8,389 | 35,459 | 2,659 | 3,989 | 6,854 | 12,378 | |
| 2011 | 32,112 | 4,817 | 9,634 | 37,446 | 2,808 | 4,213 | 7,625 | 13,846 | |
| 2012 | 36,261 | 5,439 | 10,878 | 39,434 | 2,958 | 4,436 | 8,397 | 15,314 | |
| 2013 | 40,409 | 6,061 | 12,123 | 41,421 | 3,107 | 4,660 | 9,168 | 16,783 | |
| 2014 | 44,557 | 6,684 | 13,367 | 43,409 | 3,256 | 4,883 | 9,939 | 18,251 | |
| 2015 | 48,706 | 7,306 | 14,612 | 45,396 | 3,405 | 5,107 | 10,711 | 19,719 | |
| 2016 | 52,854 | 7,928 | 15,856 | 47,384 | 3,554 | 5,331 | 11,482 | 21,187 | |
| 2017 | 57,002 | 8,550 | 17,101 | 49,371 | 3,703 | 5,554 | 12,253 | 22,655 | |
| 2018 | 61,151 | 9,173 | 18,345 | 51,358 | 3,852 | 5,778 | 13,025 | 24,123 | |
| 2019 | 65,299 | 9,795 | 19,590 | 53,346 | 4,001 | 6,001 | 13,796 | 25,591 | |
| 2020 | 69,448 | 10,417 | 20,834 | 55,333 | 4,150 | 6,225 | 14,567 | 27,059 | |
| 2021 | 73,596 | 11,039 | 22,079 | 57,321 | 4.299 | 6,449 | 15,338 | 28,527 | |
| 2022 | 77,744 | 11,662 | 23,323 | 59,308 | 4,448 | 6,672 | 16,110 | 29,995 | |
| 2023 | 81,893 | 12,284 | 24,568 | 61,295 | 4,597 | 6,896 | 16,881 | 31,464 | |
| 2024 | 86,041 | 12,906 | 25,812 | 63,283 | 4,746 | 7,119 | 17,652 | 32,932 | |
| 2025 | 90,190 | 13,528 | 27,057 | 65,270 | 4,895 | 7,343 | 18,424 | 34,400 | |
| 2026 | 94,338 | 14,151 | 28,301 | 67,258 | 5,044 | 7,566 | 19,195 | 35,868 | |
| 2027 | 98,486 | 14,773 | 29,546 | 69,245 | 5,193 | 7,790 | 19,966 | 37,336 | |
| 2028 | 102,635 | 15,395 | 30,790 | 71,233 | 5,342 | 8,014 | 20,738 | 38,804 | |
| 2029 | 106,783 | 16,017 | 32,035 | 73,220 | 5,491 | 8,237 | 21,509 | 40,272 | |
| 2030 | 110,931 | 16,640 | 33,279 | 75,207 | 5,641 | 8,461 | 22,280 | 41,740 | |
| 2031 | 115,080 | 17,262 | 34,524 | 77,195 | 5,790 | 8,684 | 23,052 | 43,208 | |
| 2032 | 119,228 | 17,884 | 35,768 | 79,182 | 5,939 | 8,908 | 23,823 | 44,676 | |
| 2033 | 123,377 | 18,506 | 37,013 | 81,170 | 6,088 | 9,132 | 24,594 | 46,145 | |
| 2034 | 127,525 | 19,129 | 38,257 | 83,157 | 6,237 | 9,355 | 25,366 | 47,613 | |
| 2035 | 131,673 | 19,751 | 39,502 | 85,144 | 6,386 | 9,579 | 26,137 | 49,081 | |
| 2036 | 135,822 | 20,373 | 40,747 | 87,132 | 6,535 | 9,802 | 26,908 | 50,549 | |
| 2037 | 139,970 | 20,996 | 41,991 | 89,119 | 6,684 | 10,026 | 27,679 | 52,017 | |
| 2038 | 144,119 | 21,618 | 43,236 | 91,107 | 6,833 | 10,250 | 28,451 | 53,485 | |
| 2039 | 148,267 | 22,240 | 44,480 | 93,094 | 6,982 | 10,473 | 29,222 | 54,953 | |
| 2040 | 152,415 | 22,862 | 45,725 | 95,082 | 7,131 | 10,697 | 29,993 | 56,421 | |
| 2041 | 156,564 | 23,485 | 46,969 | 97,069 | 7,280 | 10,920 | 30,765 | 57,889 | |
| 2042 | 160,712 | 24,107 | 48,214 | 99,056 | 7,429 | 11,144 | 31,536 | 59,357 | |
| 2043 | 164,860 | 24,729 | 49,458 | 101,044 | 7,578 | 11,367 | 32,307 | 60,826 | |
| 2044 | 169,009 | 25,351 | 50,703 | 103,031 | 7,727 | 11,591 | 33,079 | 62,294 | |
| 2045 | 173,157 | 25,974 | 51,947 | 105,019 | 7,876 | 11,815 | 33,850 | 63,762 | |
| 2046 | 177,306 | 26,596 | 53,192 | 107,006 | 8,025 | 12,038 | 34,621 | 65,230 | |

3.7 Motor Vehicle Related Sales

The above list does not include Car Retailing, Motor Cycle Retailing and Trailer and Other Motor Vehicle Retailing - which can be included in a showroom cluster. At the time of the 2006 Census, these retail sectors had 13,321 jobs in Victoria. This represents at ratio of 385 residents for one job in these sectors combined (on a 2006 estimated resident population of 5,128,310 in Victoria in 2006).

This means that a full development population of 304,058 in the Trade Area extrapolates to 789 jobs in these sectors combined.

City of Melbourne Census of Land Use and Employment Data suggests that these sectors have a floorspace ratio of 88 sqm per job. On that basis, 789 jobs equates to 69,432 sqm of floorspace. The same share scenarios that are used for household goods are applied to this gross floorspace figure. The results are shown in Figure 10.

This shows that motor vehicle retailing floorspace demand could be in the range of about 8,500 sqm to about 16,000 sqm at full development.

This equates to around 2.8 hectares to 5.3 hectares at full development assuming floorspace equates to 30% of business site area.

Figure 10 – Motor Vehicle Related Sales Floorspace Estimate for Study Area

| | Pr | imary Trade Ar | ea | Sec | ondary Trade | Area | Study Area sqm | |
|------|------------|----------------|---------------|------------|---------------------------|-------|----------------|---------------|
| | | Study Area S | hare Scenario | | Study Area Share Scenario | | | |
| | PTA | | | STA | | | | |
| Year | Floorspace | 15.0% | 30.0% | Floorspace | 7.5% | 11.3% | Low Estimate | High Estimate |
| 2010 | 6,836 | 1,025 | 2,051 | 8,668 | 650 | 975 | 1,675 | 3,026 |
| 2011 | 7,850 | 1,177 | 2,355 | 9,154 | 687 | 1,030 | 1,864 | 3,385 |
| 2012 | 8,864 | 1,330 | 2,659 | 9,639 | 723 | 1,084 | 2,053 | 3,744 |
| 2013 | 9,878 | 1,482 | 2,963 | 10,125 | 759 | 1,139 | 2,241 | 4,102 |
| 2014 | 10,892 | 1,634 | 3,268 | 10,611 | 796 | 1,194 | 2,430 | 4,461 |
| 2015 | 11,906 | 1,786 | 3,572 | 11,097 | 832 | 1,248 | 2,618 | 4,820 |
| 2016 | 12,920 | 1,938 | 3,876 | 11,583 | 869 | 1,303 | 2,807 | 5,179 |
| 2017 | 13,934 | 2,090 | 4,180 | 12,069 | 905 | 1,358 | 2,995 | 5,538 |
| 2018 | 14,948 | 2,242 | 4,484 | 12,554 | 942 | 1,412 | 3,184 | 5,897 |
| 2019 | 15,962 | 2,394 | 4,789 | 13,040 | 978 | 1,467 | 3,372 | 6,256 |
| 2020 | 16,976 | 2,546 | 5,093 | 13,526 | 1,014 | 1,522 | 3,561 | 6,615 |
| 2021 | 17,990 | 2,699 | 5,397 | 14,012 | 1,051 | 1,576 | 3,749 | 6,973 |
| 2022 | 19,004 | 2,851 | 5,701 | 14,498 | 1,087 | 1,631 | 3,938 | 7,332 |
| 2023 | 20,018 | 3,003 | 6,006 | 14,983 | 1,124 | 1,686 | 4,127 | 7,691 |
| 2024 | 21,032 | 3,155 | 6,310 | 15,469 | 1,160 | 1,740 | 4,315 | 8,050 |
| 2025 | 22,047 | 3,307 | 6,614 | 15,955 | 1,197 | 1,795 | 4,504 | 8,409 |
| 2026 | 23,061 | 3,459 | 6,918 | 16,441 | 1,233 | 1,850 | 4,692 | 8,768 |
| 2027 | 24,075 | 3,611 | 7,222 | 16,927 | 1,270 | 1,904 | 4,881 | 9,127 |
| 2028 | 25,089 | 3,763 | 7,527 | 17,413 | 1,306 | 1,959 | 5,069 | 9,486 |
| 2029 | 26,103 | 3,915 | 7,831 | 17,898 | 1,342 | 2,014 | 5,258 | 9,844 |
| 2030 | 27,117 | 4,068 | 8,135 | 18,384 | 1,379 | 2,068 | 5,446 | 10,203 |
| 2031 | 28,131 | 4,220 | 8,439 | 18,870 | 1,415 | 2,123 | 5,635 | 10,562 |
| 2032 | 29,145 | 4,372 | 8,743 | 19,356 | 1,452 | 2,178 | 5,823 | 10,921 |
| 2033 | 30,159 | 4,524 | 9,048 | 19,842 | 1,488 | 2,232 | 6,012 | 11,280 |
| 2034 | 31,173 | 4,676 | 9,352 | 20,327 | 1,525 | 2,287 | 6,201 | 11,639 |
| 2035 | 32,187 | 4,828 | 9,656 | 20,813 | 1,561 | 2,341 | 6,389 | 11,998 |
| 2036 | 33,201 | 4,980 | 9,960 | 21,299 | 1,597 | 2,396 | 6,578 | 12,356 |
| 2037 | 34,215 | 5,132 | 10,265 | 21,785 | 1,634 | 2,451 | 6,766 | 12,715 |
| 2038 | 35,229 | 5,284 | 10,569 | 22,271 | 1,670 | 2,505 | 6,955 | 13,074 |
| 2039 | 36,243 | 5,436 | 10,873 | 22,757 | 1,707 | 2,560 | 7,143 | 13,433 |
| 2040 | 37,257 | 5,589 | 11,177 | 23,242 | 1,743 | 2,615 | 7,332 | 13,792 |
| 2041 | 38,271 | 5,741 | 11,481 | 23,728 | 1,780 | 2,669 | 7,520 | 14,151 |
| 2042 | 39,285 | 5,893 | 11,786 | 24,214 | 1,816 | 2,724 | 7,709 | 14,510 |
| 2043 | 40,300 | 6,045 | 12,090 | 24,700 | 1,852 | 2,779 | 7,897 | 14,869 |
| 2044 | 41,314 | 6,197 | 12,394 | 25,186 | 1,889 | 2,833 | 8,086 | 15,227 |
| 2045 | 42,328 | 6,349 | 12,698 | 25,671 | 1,925 | 2,888 | 8,275 | 15,586 |
| 2046 | 43,342 | 6,501 | 13,003 | 26,157 | 1,962 | 2,943 | 8,463 | 15,945 |

Summary 3.8

The Trade Area for the Study Area is assessed to be the urban areas (existing and future) generally north of Somerton Road, with the Primary Trade Area being north of Craigieburn Road. The Trade Area as a whole had around 41,600 residents in 2006 and this is expected to increase to around 304,000 at full development

The Study Area is one of 15 major centres in the region, which includes existing and proposed centres in and around the Trade Area. The extent to which the Study Area can capture floorspace will depend on its offer and positioning in relation to this competitive context.

It is estimated that the Study Area could be positioned to capture (at full development):

- Between about 35,000 sqm and 65,000 sqm of household goods (restricted retail) floorspace. This equates to between about 11.7 hectares and 21.7 hectares of land for business purposes; and
- Between about 8,500 sqm and 16,000 sqm of motor vehicle retailing floorspace. This equates to around 2.8 hectares to 5.3 hectares of land at full development.

The total land allowance is therefore between 14.5 hectares and 27.0 hectares for business purposes, not including an allowance for estate roads, open space and other shared assets.



4 Site Analysis

4.1 Optimal Characteristics

The success of a restricted retail / showroom precinct relates to its access, exposure, agglomeration and integration attributes (assuming a sufficient catchment is in place to support the centre). These attributes are explained as follows.

- Accessibility The accessibility of a precinct to its regional catchment is a critical success
 factor. A highly accessible precinct is usually located on a major road or highway and near
 the junction of other major roads. The optimal access system for a restricted retail /
 showroom precinct is a radial road network that connects the precinct with its catchment in
 multiple directions.
- Exposure Related to the above point, businesses that establish in restricted retail / showroom precincts benefit from being located on the main road frontage due to the exposure it provides to its regional catchment base. Businesses are able to be better recognised and patronised by being in a visible location.
- Agglomeration A critical mass of restricted retail / showroom businesses adds to the
 gravity of the precinct by expanding its catchment and catchment penetration. Customers
 are drawn to precincts with a large number of similar businesses due to the comparison
 shopping benefits a large and consolidated precinct can offer.
- Integration Agglomeration benefits can be enhanced or diminished by the level of linkage
 and integration between businesses in the precinct. Ideally, precincts should offer the
 capacity for customers to park in zones and walk to numerous businesses without having to
 drive to each business.

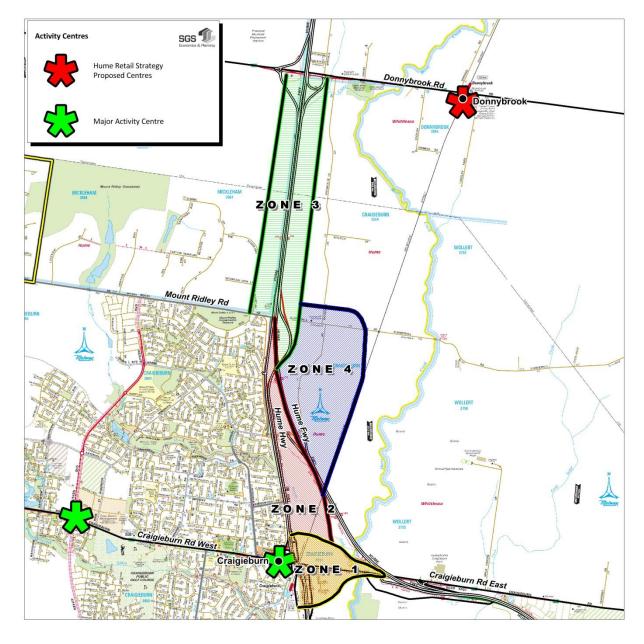
In short, successful restricted retail / showroom precincts are attractive to their large catchments because of their comparison offer and ease of access to and within precincts.



Study Area Analysis 4.2

The Study Area is assessed to have four broad zones with variable characteristics from the perspective of restricted retail / showroom uses. The four zones are shown in Figure 11 below.

Figure 11 - Site Analysis Zones



Zone 1 - Hume Highway and Craigieburn Road Junction

This is potentially a prime business node in the study area region. The success of this zone as a business junction may be contingent on the Hume Highway and Craigieburn Road junction being redeveloped to form a proper cross street format with rail underpass or similar. The current junction configuration presents poor integration and legibility.



Assuming the above engineering solution was delivered, this junction could be established as a focal point for restricted retail / showroom uses due to its position on Hume Highway (north-south accessibility and exposure), Craigieburn Road (east-west accessibility and exposure) and Hume Freeway (north-south east accessibility and exposure). The Craigieburn Road link has the potential to provide a high level or penetration into the vast residential catchment to the west and tap the Whittlesea growth area to the more distant east. In addition to these advantages, Craigieburn Station provides access via train services.

It is also important that Hume Highway has lower traffic speeds and greater capacity for traffic management compared to Hume Freeway (which connects with the Highway north of Summerhill and Mount Ridley Roads).

Advantages:

- North-south access and exposure;
- East-west access and exposure (which can be improved subject to road works);
- Highway section of road (which provides capacity for traffic management);
- Land availability on east side of Hume Highway; and
- Access to Craigieburn Station.

Disadvantages:

Land not availability on west side of Hume Highway.

Zone 2 – Hume Highway Between Craigieburn Road and **Summerhill Road**

The strip along the east side of Hume Highway could be established as a successful restricted retail / showroom strip. Bunnings has established a store here which can perform the role of anchor tenant for the area.



The benefits of this zone are similar to Zone 1. Additional linkages could be provided with extensions to Amaroo Road to the east and Summerhill Road (east) and Mount Ridley Road (west).

Hume Highway has lower traffic speeds than the Freeway and greater capacity for traffic management. This means the capacity to build a high amenity and integrated environment may be easier in this zone compared to Zone 3.



Advantages:

- North-south access and exposure;
- East-west access and exposure (which can be improved subject to road works);
- Highway section of road (which provides capacity for traffic management);
- Land availability on east side of Hume Highway; and
- Existing Bunnings store will act as anchor for other businesses.

Disadvantages:

• Land not availability on west side of Hume Highway.

Zone 3 – Hume Freeway Between Donnybrook Road and Mount Ridley and Summerhill Roads

This zone provides an opportunity to establish uses on both sides of the Freeway or on one side if desired. It may be difficult to link and integrate the two sides due to the Freeway status of this section of road and as such an arterial road to one side of the Freeway may be the most suitable solution here. If this was the solution, access would be excellent from



one direction and more difficult from the other direction unless a suitable interchange was provided to aid accessibility.

Advantages:

- Potential north-south access and exposure (subject to road works);
- Potential future east-west access and exposure (subject to road works); and
- Land availability on east and west sides of Hume Freeway.

Disadvantages:

• Freeway location, which presents access challenges (without a new road junction).

Zone 4 – East of Hume Freeway Generally South of Summerhill Road

This precinct currently has limited access and exposure and its success for restricted retail / showroom uses is contingent on road works in the area. Without provision of one or more arterial or Highway level roads, which connects the zone to the wider catchment, this zone is likely to be best suited to businesses that do not require direct linkages to catchments, such as office park, industry and warehouse uses.



Advantages:

- · Close to freeway and highway junctions; and
- Land availability.

Disadvantages:

• Limited access and exposure to catchment areas



Summary 4.3

Successful restricted retail / showroom precincts are attractive to their large catchments because of their comparison offer and ease of access to and within precincts.

Based on existing conditions, it is recommended that the best solution for restricted retail / showroom activities is to focus activity generally in zones 2 and 1 as defined in this report. These zones provide an existing highway road system with reasonable catchment linkages and capacity to leverage off the Bunnings store in the north and Craigieburn Station in the south.

It will be important to ensure development is agglomerated to the extent possible, by developing areas in stages. It will also be important to ensure that road works, parking, footpath and design treatments are used to integrate businesses in both functional and amenity terms.

Zone 4 can be used for a range of businesses and provide capacity for additional restricted retail / showroom activities in the more distant future, if the demand arises.

The above approach is linked to existing road network characteristics, and the recommendations could change if the road network was modified. Under current conditions, it is felt that the Freeway status of zone 3 and limited existing interchanges presents difficulties in establishing a restricted retail / showroom precinct there in the short term.



5 Summary of Findings

The Study Area is well positioned to perform the role of a Craigieburn region specialised bulky goods centre.

An appropriate zoning (e.g. Business 4) will need to be provided to facilitate this outcome consistent with the State's Retail Policy Review.

The Study Area is one of 15 major centres in the region, which includes existing and proposed centres in and around the Trade Area. The extent to which the Study Area can capture floorspace will depend on its offer and positioning in relation to this competitive context.

It is estimated that the Study Area could be positioned to capture (at full development):

- Between about 35,000 sqm and 65,000 sqm of household goods (restricted retail) floorspace. This equates to between about 11.7 hectares and 21.7 hectares of land for business purposes; and
- Between about 8,500 sqm and 16,000 sqm of motor vehicle retailing floorspace. This equates to around 2.8 hectares to 5.3 hectares of land at full development.

The total land allowance is therefore between 14.5 hectares and 27.0 hectares for business purposes, not including an allowance for estate roads, open space and other shared assets.

Successful restricted retail / showroom precincts are attractive to their large catchments because of their comparison offer and ease of access to and within precincts.

Based on existing conditions, it is recommended that the best solution for restricted retail / showroom activities is to focus activity generally in zones 2 and 1 as defined in this report. These zones provide an existing highway road system with reasonable catchment linkages and capacity to leverage off the Bunnings store in the north and Craigieburn Station in the south.

It will be important to ensure development is agglomerated to the extent possible, by developing areas in stages. It will also be important to ensure that road works, parking, footpath and design treatments are used to integrate businesses in both functional and amenity terms.

The above approach is linked to existing road network characteristics, and the recommendations could change if the road network was modified.

